

**Request for Proposals  
for Expanding Long Term Financing Options for HIV in Sub-Saharan Africa -  
EMP/AFE/EDA/2108**

**EXTENDED TO: FRIDAY 25 SEPTEMBER 2009**

Dear Sir/Madam,

1. You are invited to submit a proposal for Expanding Long Term Financing Options for HIV in Sub-Saharan Africa. Your proposal could form the basis for a contract between your firm/institution and the Joint United Nations Programme on HIV/AIDS (UNAIDS).
2. To enable you to submit a proposal, please find enclosed:
  - a) Instructions to candidates
  - b) Terms of Reference (TOR), containing a description of UNAIDS requirements for which these services are being sought; and
  - b) Annexes: Proposal Submission Forms, to be completed and returned with your proposal: one from every consortium member, in the case of a consortium.

This letter is not to be construed in any way as an offer to contract with your firm/institution.

**Instructions to candidates**

**Manner of Submission**

3. Your proposal shall be prepared in the English language.
4. Your proposal shall comprise the following documents:
  - (a) Proposal Submission Form (annex 1), including candidate's declaration (annex 2) and expert's declarations (annex 3);
  - (b) Technical Component; and
  - (c) Price Component.
5. Your proposal shall be prepared in duplicate with one marked "Original" and the other marked "Copy". In the event of any discrepancy between them, the original shall govern. The proposal shall be sealed in one outer and two inner envelopes, as detailed below.

The outer envelope shall be addressed as follows:

ATTN: CHIEF BAF  
REF: EMP/AFE/EDA/2108  
DRM/BAF  
UNAIDS  
20 Avenue Appia, 1211 Geneva 27  
Switzerland

The following message must be written on the envelope: "Warning. Not to be opened before the tender opening session"

Both inside envelopes shall indicate your firm's name and address. The first inner envelope shall be marked "Technical Proposal" and contain the Proposal Submission Form and Technical Component of your proposal. The second inner envelope shall be marked "Price Proposal" and include your financial cover letter (paragraph 15, below) and Price Component.

6. Proposals must be received by UNAIDS at the above address on or before 11 September 2009; 17:00 (Geneva time). Any proposal received after this date may be rejected. UNAIDS may, at its discretion, extend the deadline for the submission of proposals, by notifying all prospective proposers in writing. The extension of the deadline may accompany a modification of the solicitation documents prepared by UNAIDS at its own initiative or in response to a clarification requested by a prospective proposer.

7. You are requested to hold your proposal valid for 90 days from the deadline for submission. UNAIDS will make its best effort to select a firm/institution within this period.

8. Assuming that a contract can be satisfactorily concluded by 02 October 2009, the assignment is expected to commence immediately.

9. If you consider that your firm/institution does not have all the expertise for the assignment, there is no objection to your firm/institution associating with another firm/institution, particularly from a developing country, to enable a full range of expertise to be proposed. UNAIDS strongly encourages association with a local firm/institution in the country of assignment. However, any invited firm/institution may not participate in more than one consolidated proposal. Similarly, a local firm/institution may associate with only one invited firm/institution that is making a proposal.

Any firm/institution with which you might be associated may not be eligible to participate in proposing/bidding for any services which may result from or be associated with the project of which this assignment forms a part.

10. Please note that the cost of preparing a proposal and of negotiating a contract, including any related travel, is not reimbursable nor can it be included as a direct cost of the assignment.

11. Any requests for clarification should be referred to Mrs Agullo-Reinhold, at the following e-mail: [agulloreinholds@unaids.org](mailto:agulloreinholds@unaids.org). Any written reply to a particular question will be copied in a Q&A to all other invited firms/institutions identified and put on UNAIDS website at the following address: <http://www.unaids.org/en/AboutUNAIDS/Jobs/RFP.asp>

12. We encourage you informing us by 15 August 2009 by Fax (+41 22 791 4187) or by e-mail as to your interest in submitting a proposal. This initial contact will enable us to keep you informed of any modification in the process and will ensure you receive the Q&A mentioned above.

## Content of Proposal

### Technical Component

13. The technical component of your proposal should be concisely presented and structured in the following order to include, but not necessarily be limited to, the following information:

- a) Description of the Firm and the Firm's Qualifications  
A brief description of your firm/institution and consortium members if applicable. The presentation should highlight the relevant experience of the bidder and consortia members in the fields related to this survey.  
You should also provide information that will facilitate our evaluation of your firm/institution's substantive reliability and financial and managerial capacity to provide the services. Please note that we request you to confirm that your firm / head of the consortium, fulfil the eligibility criteria (annexe 3).
- b) Understanding of the Requirements for Services, including Assumptions  
Include any assumptions as well as comments on the services as indicated in the TOR, or as you may otherwise believe to be necessary.
- c) Proposed Approach, Methodology, Timing and Outputs  
A technical description fulfilling the technical requirement presented in the tender dossier. The description should demonstrate, *inter alia*, the knowledge of the topics and the countries; it should also propose a methodology, and a coherent work plan.  
Any comments or suggestions on the TOR, as well as your detailed description of the manner in which your firm/institution would respond to the TOR. You should include the number of person-months in each specialization that you consider necessary to carry out all work required.
- d) Proposed Team Structure  
The composition of the team which you would propose to provide in the country of assignment and/or at the home office, and the work tasks (including supervisory) which would be assigned to each. An organigram illustrating the reporting lines, together with a description of such organization of the team structure, should support your proposal.
- e) Proposed Project Team Members  
The curriculum vitae of the senior professional members of the team including their specific responsibilities on this project, relevant experience and qualifications and their working language(s).

### Price Component

14. Your separate price component must contain an overall quotation in a single currency, either in US Dollars or in the currency of your home country. If you opt for the latter, and for evaluation purposes only, your proposal will be converted into US dollars using the United Nations rate of exchange in effect on the date submissions are due.

15. The price component shall have a cover letter wherein your firm/institution's authorised representative affirms the following:

- (a) a summary of the price; and
- (b) the period of its validity.

In preparing your proposal, please note carefully the various provisions regarding UNAIDS policies on limitations on advance payments, etc described in this RFP document.

16. In addition, the price component must cover all the services to be provided and must itemise the following:
- a) An all-inclusive rate per person-day (including honorarium and living expenses as well as any tax-related obligation for the candidate firms/consortium) for each team member to be assigned to the mission in the field and a rate for his/her work at the home office, if any.
  - b) An all-inclusive amount for travel and related expenses (indicating number of round trips per team member).
  - d) Other costs, if any (indicating broad nature and breakdown).
  - e) Summary of total cost for the services proposed. **[N.B.:** The remuneration received by your firm/institution and persons performing services for your firm/institution (other than nationals of the host country) normally will not be subject to tax liability in the host country].
17. You should also indicate any comments or reservations to the draft form contract.

### **Payment Provisions**

18. UNAIDS' general policy is to pay for the performance of contractual services rendered or to effect payment upon the achievement of specific milestones described in the contract.

19. Please note that UNAIDS' policy is not to grant advance payments except in unusual situations where the potential contractor/tenderer, whether a private firm, NGO or a government or other entity, specifies in the proposal that there are special circumstances warranting an advance payment. UNAIDS, at its discretion, may however determine that such payment is not warranted or determine the conditions under which such payment would be made. In any case where an advance payment for \$50,000 or more is requested and subsequently approved, UNAIDS will normally require a bank guarantee or other suitable security arrangement.

20. Any request for an advance payment is to be justified and documented and must be submitted with the financial proposal.

### **Evaluation of Proposals**

21. Authorised representative of your firm or head of consortium is requested to affirm it fulfil the eligibility criteria below and sign the Candidate's Declaration in Annexe 3. Supporting documents of the eligibility criteria will be requested at a later stage so the candidate must make sure the said documents can be made available promptly.

#### **Eligibility criteria:**

- a) Economic and financial capacity of the firm/institution or head of consortium:
  - i) the average annual turnover of the firm/institution must exceed the budget of its offer; and
  - ii) the financial situation of the firm/institution should not be in deficit, taken into account debts, at the beginning and end of year
- b) Professional capacity of candidate
  - iii) the firm/institution is duly established / registered in its country of origin (example at the chamber of commerce)
  - iv) at least 3 staffs currently work for the firm/institution in fields related to this contract; and
  - v) at least 20% of all staff working for the firm/institution this year in fields related tot his contract are permanent.

## c) Technical capacity of candidate

- vi) the firm/institution has worked successfully on at least three projects with a budget comparable or higher than its offer for the current tender in the past three years

22. Only candidates complying with eligibility criteria will be evaluated. A two-stage evaluation procedure will be utilised for evaluating the proposals, with evaluation of the technical component being completed prior to any price component being opened and compared. The Price Component will be opened only for those firms/institutions whose Technical Component meets the requirements for the assignment. The total number of points which a firm/institution may obtain for both components is [120].

23. The technical component, which has a total possible value of [100] points, will be evaluated using the following criteria:

**Technical criteria**

- a) the firm/institution's general reliability as well as experience and capacity in the specific field of the assignment (10 points);
- b) the approach in responding to the TOR and the detailed workplan (40 points); and
- c) the qualifications and competence of the personnel proposed for the assignment for a total of (50 points).

Please refer to the evaluation grid in annex 4 for a more detailed description.

**Financial criteria**

24. a) The Price Component of any proposal will only be evaluated if the Technical Component of that proposal achieves a minimum of 70 points. Proposals failing to obtain this minimum threshold will not be eligible for further consideration.

b) The maximum number of points for the Price Component is 20. This maximum number of points will be allocated to the lowest price proposal. All other price proposals will receive points in inverse proportion according to the following formula:

$$\text{Points for the Price Component of a proposal being evaluated} = \frac{[\text{Maximum number of points for the Price Component}] \times [\text{Lowest price}]}{[\text{Price of proposal being evaluated}]}$$

24. Please note that the UNAIDS is not bound to select any of the firms/institutions submitting proposals. Furthermore, since a contract will be awarded in respect of the proposal which is considered most responsive to the needs of the project concerned, due consideration being given to UN general principles, including economy and efficiency, UNAIDS does not bind itself in any way to select the firm/institution offering the lowest price.

Yours sincerely,

Robert Greener  
Economics and Development Analysis Unit, UNAIDS

## Terms of Reference

### Expanding Long Term Financing Options for HIV in sub-Saharan Africa

#### **Background information on UNAIDS**

The Joint United Nations Programme on HIV/AIDS (UNAIDS) supports and coordinates the efforts of ten cosponsoring United Nations system organizations and works with a wide range of other partners in the global response to AIDS. For further information on UNAIDS please refer to the UNAIDS website at [www.unaids.org](http://www.unaids.org)

#### **Requirements under this Request for Proposal**

UNAIDS developed estimates for 134 low- and middle-income countries on the **Financial Resources required to Achieve Universal Access to HIV, Prevention, Treatment, Care and Support**. These estimates are based on the type of epidemic and nationally established targets using the latest available data. More information on resource needs for HIV and AIDS are available at: <http://www.unaids.org/en/PolicyAndPractice/ResourcesAndFunding/default.asp> .

The UNAIDS, AIDS Financing and Economics Division has produced updated global estimates and is now planning to have these estimates validated by the countries in order to gradually replace the estimates using globally set targets, scale-up rates and populations in need.

#### **Background**

AIDS is a long-term epidemic that requires a commitment of resources that is sustained in the long term, and can be sufficiently predictable to allow the affected countries to plan effectively the scaling up of services. The underlying challenge for attaining the Millennium Development Goals (MDGs), and for economic development in general, applies also to overcoming the HIV epidemic – insufficient resources have been committed towards them, and all of the diverse development and health concerns must compete for those same inadequate resources. It is important to distinguish between strategies to increase the overall level of resources for health and development, and those to increase the priority given to HIV within existing allocations. Both will be important for developing sustainable financing for HIV over the next 10-20 years.

The resource needs for HIV prevention, AIDS care and treatment and impact mitigation constitute a significant proportion of the gross national income (GNI) in the highest burden countries of sub-Saharan Africa. According to estimates prepared by UNAIDS in 2005, the total resource needs for HIV are already more than 4% of GNI in seven countries of sub-Saharan Africa, and between 2%-4% in a further fifteen countries. The steadily increasing treatment needs alone exceed 20% of the existing health budgets in seven countries. The average for this in low-income countries lies between 7%-8%, but it also exceeds 5% on average in the ten lower and upper middle-income countries of the region.

Clearly, the scale up path toward Universal access to HIV prevention, care, treatment and support will raise challenges of budgetary management and delivery capacity, and cannot take place without substantial external financing, from bilateral or multilateral sources, or in the form of concessional loans, or other non-loan mechanisms available through institutions such as the African Development Bank or World Bank. For most countries, their domestic capacity to finance the proper response to the epidemic cannot meet the needs. Apart from the needs related to the current economic crisis, additional external financing will be necessary over the medium and long term; and governments will need to initiate alternative financing mechanisms at national and regional level in order to insure a sustainable financing of the response to HIV over the long term.

In many sub-Saharan countries, the bulk of the financing of AIDS treatment and care is currently coming from external sources, rather than the Government budget. This has led to concerns that the financial need to maintain even the existing cohorts of people on anti-retroviral drugs may be difficult to sustain financially if the policies of bilateral or multilateral donors change significantly in the medium term.

The purpose of this consultancy is to investigate the available sources of financing in middle-income countries in relation to planned expenditure or estimated resource needs, and to recommend measures that could meet the identified financing gaps in a sustainable way.

### Tasks

The Economics and Development Analysis team from the UNAIDS Secretariat has initiated a set of activities in order to identify options for sustainable and long term financing for the HIV Response in Africa, and work has already begun in Latin America, Caribbean and in the middle-income countries of southern Africa.

UNAIDS is seeking to support further work in a minimum of six additional countries – a minimum of three from the west and central African region and three from the east and southern Africa region. The consultancy is therefore divided into two lots – one to cover west and central Africa and the other to cover east and southern Africa. Applicants may bid for either lot, or for both of them. Additional alternative offers including one additional country in each region are welcome if such combination can provide substantial economies of scale.

The purpose of this consultancy is to design a financial strategy that will ensure funding for their HIV programme over a 15-25 years time horizon in a sustainable manner. The aim is to enable countries to design a *sustainable long-term financing map* for their response to their HIV epidemics.

### Specific Objectives

For each of the countries as specified below:

- To undertake a quantitative analysis of all existing and potential financing mechanisms of the national programme for HIV over the next 25 years.
- To identify the constraints and opportunities each financing mechanism faces in its implementation.
- To recommend measures to meet identified financing gaps in a sustainable manner.

### Work of the Consultant

The consultancy is divided into two lots where, for each lot, a minimum of three countries will be selected from the initial list as follows:

#### **Lot 1: Western and Central Africa**

A minimum of three (3) countries drawn from:

- Burkina Faso
- Cameroon
- Côte d'Ivoire
- Ghana
- Nigeria
- Togo

**Lot 2: Eastern and Southern Africa**

A minimum of three (3) countries drawn from:

- Kenya
- Malawi
- Namibia
- Mozambique
- Tanzania
- Zambia

It is envisaged that all of the above-mentioned countries in both regions will be invited by UNAIDS to a subsequent regional conference in order to share the conclusions and experiences gained during this pilot exercise.

In each country, the following tasks will be undertaken:

1. In consultation with the appropriate stakeholders in the country, analyse the existing financing mechanisms directed towards the AIDS response, including, but not limited to government budget allocations, aid flows, loan and non-loan mechanisms and out of pocket expenditure by individuals, social health mechanisms either at the point of service delivery or through public or private insurance. For each of them, their long-term trend and potential should be assessed.
2. Compare these to the estimated needs<sup>1</sup> and existing planned expenditures for prevention, treatment and care programmes over a 10-15 year period, and to estimates of the potential impacts of HIV on the economy of the country.
3. Identify the range of the financing shortfall during the forthcoming 10-15 years.
4. With the assistance of stakeholders at country level, particularly the Ministry of Finance, and the UNAIDS' Economics and Development Analysis team, identify additional potential financing mechanisms (including multi-country or regional mechanisms). For each of them, identify the costs and benefits and the preliminary steps for implementation.
5. Define a *Long-term sustainable financing map* which highlights the key components, a tentative sequencing for implementation, and a financial simulation compatible with the trend of HIV expenditures.
6. With the assistance of UNAIDS, convene the relevant stakeholders from the country national AIDS programme, the ministries of finance, health, social security and education (and others where appropriate), civil society and the UN theme group in a country workshop for a discussion of the financing options.
7. Provide recommendations for additional and stable financing. This should include estimates of the limits to what can realistically be financed from public or private domestic sources, and what needs to be drawn from external sources.
8. When the country level analysis has been completed, draft an issues paper that summarises the findings on financing options across the countries. The issues paper should address, *inter alia*, the question of whether or not it would be appropriate to modify the existing restrictions on eligibility to concessional aid or loan funding for middle-income countries with high AIDS burden.

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<sup>1</sup> UNAIDS will provide estimates of resource needs to the year 2015

Deliverables

1. An inception report describing the methodology, operational plan and timeline.
2. A report for each of the selected countries, containing the information, analysis and recommendations as specified above, and proceedings of the national workshop.
3. An issues paper outlining recommendations for financing options applicable to the selection of middle-income countries with high HIV burden.

Timetable

It is envisaged that the work will be completed over a 9 month period, as illustrated below:

	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
<b>Initial briefing and logistical arrangements</b>									
<b>Country level consultation and analysis</b>									
<b>Report writing</b>									

Team Profile and Indicative Budget

We are looking for a team providing a strong knowledge of public economics, development economics, health economics and HIV financing (public, private and domestic).

The team leader should have a minimum of 15 years of experience in one of the above fields including demonstrated experience in financing mechanisms with applications at country level. S/He will also have demonstrated experience in team management.

The other experts should have a minimum of 5 years of experience in the two other fields mentioned above, with direct experience at country level in Africa.

Applicants for lot 1 must have fluency in both French and English. Applicants for lot 2 must have fluency in Portuguese if Mozambique is proposed among the country list.

Consortia that combine institutes, universities, consultancy firms and individuals from countries above mentioned are strongly encouraged. Applicants might apply as a team or as individuals to fill one or more of the positions specified above. In the latter case, they will need to accept to be associated and managed in a team to be assembled by UNAIDS.

The budget will be determined through a process of tendering, but will be based on an estimate of about 5-6 person months of consultant time for each of the lots (i.e. 10-12 person months for both lots). Most of the activities should be performed within the countries selected (and therefore include living expenses) plus travel and meeting expenses for each country.

The budget should also include provision for one country workshop in each country as described in the above activities and the production cost for the reports including translation French-English (or Portuguese-English for Mozambique).

Annexe 1

**PROPOSAL SUBMISSION FORM**

Expanding Long Term Financing Options for HIV in  
Sub-Saharan Africa

REFERENCE: EMP/AFE/EDA/2108

TO: UNAIDS  
20 Avenue Appia, 1211 Geneva 27  
Switzerland

Dear Sir/Madam:

Having examined the Solicitation Documents, the receipt of which is hereby duly acknowledged, we the undersigned, offer to supply the required services for the sum as may be ascertained in accordance with the Price Component attached herewith and made part of this proposal.

We undertake, if our proposal is accepted, to commence and complete delivery of all items in the contract within the time frame stipulated.

We understand that you are not bound to accept any proposal you may receive and that a binding contract would result only after final negotiations are concluded on the basis of the Technical and Price Components proposed.

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2009 \_\_\_.

Signature

(in the Capacity of)

Duly authorised to sign proposal for and on behalf of:

1. SUBMITTED by *(i.e. the identity of the Candidate and members of its consortium, if any)*

	<b>Name(s) and address(es) of legal entity or entities submitting this tender</b>
<b>Leader</b>	
<b>Member of consortium</b>	
<b>member</b>	

2. CONTACT PERSON *(for this tender. one person only)*

<b>Name</b>	
<b>Organisation</b>	
<b>Address</b>	
<b>Telephone</b>	
<b>Fax</b>	
<b>e-mail</b>	

### 3. DECLARATION(S)

As part of its tender, each legal entity identified under point 1 of this form, including every consortium member, must submit a signed declaration using the attached format.

### 4. STATEMENT

I, the undersigned, being the authorised signatory of the above tenderer (including all consortium members, in the case of a consortium), hereby declare that we have examined and accept without reserve or restriction the entire contents of the tender dossier for the tender procedure referred to above. We offer to provide the services requested in the dossier EMP/AFE/EDA/2108 on the basis of the following documents, which comprise our Technical offer, and our Financial offer, which is submitted in separate mails /sealed envelopes:

#### Technical offer

- ✓ A brief presentation of the bidder and its potential consortium members. The presentation should highlight the relevant experience of the bidder and consortia members in the fields related to this survey.
- ✓ Technical description fulfilling the technical requirement presented in the tender dossier. The description should demonstrate *inter alia* the knowledge of the topics and the countries; it also proposes a methodology; a coherent work plan and a description of the team.
- ✓ Potential variant offer if candidate wish to make and offer for more than 3 countries per lot or different set of countries.
- ✓ CV of key experts
- ✓ The current submission form signed, including the candidate's declaration. It will include one from every consortium member, in the case of a consortium.
- ✓ Candidate's declaration of eligibility (see annexe 2) in case of a consortium, the declaration must be signed by the lead institution.
- ✓ Statements of exclusivity and availability signed by each of the key experts (see annexe 3)

#### Financial offer

- ✓ Budget for the technical offer
- ✓ Separate budget for potential variant offer

We recognise that our tender will be excluded if we propose key experts who have been involved in preparing this project or engage such personnel as advisers in the preparation of our offer. We are fully aware that, in the case of a consortium, the composition of the consortium cannot be modified in the course of the tender procedure, unless UNAIDS gives its prior approval in writing. We are also aware that the consortium members would have joint and several liability towards UNAIDS concerning participation in both the above tender procedure and any contract awarded to us as a result of it.

Signed on behalf of the firm/institution:

<b>Name</b>	
<b>Signature</b>	
<b>Date</b>	

**CANDIDATE'S DECLARATION OF ELIGIBILITY**

**EXPANDING LONG TERM FINANCING OPTIONS  
FOR HIV IN SUB-SAHARAN AFRICA**

REFERENCE: EMP/AFE/EDA/2108

Dear Sir/Madam

In response to your above tender, we hereby declare that we fulfil the eligibility criteria mentioned in the dossier and recalled below:

- 1) Economic and financial capacity of candidate
  - vii) Our average annual turnover exceed the budget of our offer;
  - viii) Our financial situation is not deficit, taken into account debts, at the beginning and end of year
- 2) Professional capacity of candidate
  - ix) We are duly established / registered in our country of origin (example at the chamber of commerce)
  - x) We have at least 3 staffs currently work in fields related to this contract;
  - xi) At least 20% of all staff working for our company this year in fields related tot his tender are permanent.
- 3) Technical capacity of candidate
  - xii) We have worked successfully on at least three projects with a budget comparable or higher to the current offer in the past three years

Yours faithfully,

*(Signature of authorised representative of the candidate)*

**EXPERT'S DECLARATION**

**EXPANDING LONG TERM FINANCING OPTIONS  
FOR HIV IN SUB-SAHARAN AFRICA**

REFERENCE: EMP/AFE/EDA/2108

**STATEMENT OF AVAILABILITY<sup>2</sup>**

I, the undersigned, hereby declare that I agree to participate in the above-mentioned service tender procedure. I further declare that I am able and willing to work for the period(s) foreseen for the position for which my CV has been included in the event that this tender is successful, namely .....number of days from October 2009 to June 2010.

Furthermore, should this tender be successful, I am fully aware that if I am not available at the expected start date of my services for reasons other than ill-health or force majeure, the contract to the Consortium/Candidate may be rendered null and void.

Additionally I declare that I am not in a situation of conflict of interest and commit to inform UNAIDS of any change in my situation.

Yours faithfully,

*Name*

*Signature and date*

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<sup>2</sup> To be completed by all key experts

## TECHNICAL EVALUATION GRID

**EMP/AFE/EDA/2108**

**EXPANDING LONG TERM FINANCING OPTIONS FOR HIV IN SUB-SAHARAN AFRICA**

Envelope n° .....	Maximum	Initial assessment	Revised assessment (ex: before interviews*)	Revised assessment (ex: after interviews*)
Firm or consortium's reliability and experience in the specific fields of this study	10			
<b>Candidate's reliability</b>	<b>10</b>			
<b>Organisation and methodology</b>				
Demonstrated knowledge of the financing mechanisms, their potential and limitation. Knowledge of the region	15			
Methodology	20			
Planning of activities	5			
<b>Total score for Organisation and methodology</b>	<b>40</b>			
<b>Key expertise</b>				
Public finance in low and middle income countries	25			
HIV financing (not only official development assistance)	13			
Health Economics	12			
<b>Total score for Key experts</b>	<b>50</b>			
<b>Overall total score</b>	<b>100</b>			

\* In the case that interviews are held

<b>Strengths</b>	
<b>Weaknesses</b>	

**Evaluation performed by:**

<b>Name</b>	
<b>Signature</b>	
<b>Date</b>	